



CELIM
Impact to Change

ACTIVITY REPORT 2021



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CELIM ONLUS – ACTIVITY REPORT 2021

1. STRUCTURE

The structure in Italy comprises the following staff:

- one Director of the operational structure;
- one Head of the Cooperation Projects sector with delegation for the Balkans and Middle East area, one employed Coordinator for Project in the Middle East, one employed Coordinator for Projects in Africa;
- the Global Citizenship Education sector comprises one employed Head, one employed educator and three volunteers from the Universal Civil Service;
- the Communication and Fundraising sector comprises one employed Manager, one employee in charge of campaigns and fundraising events, one collaborator in charge of communication and four volunteers from the Universal Civil Service;
- the Selection and Training Service comprises one employee for the management of the Civil Service and one consultant for the selection and orientation;
- the Administration comprises one employee, one collaborator for reporting and two volunteers.

In addition, the staff makes use of the voluntary contribution of the Board of Directors (ten members) and of other 26 volunteers who, with different frequency and methods, give their contribution to the progress of activities, in addition to those listed above, who guarantee continuity and regular hours.

Twelve aid-workers and twenty volunteers from the Universal Civil Service have been working abroad.

2. DEVELOPMENT COOPERATION PROJECTS

2.1 Albania – Azione Comunitaria Aree Protette in Albania (ACAP) - AID 011521

Albania is characterised by a rich environmental and landscape heritage that unfortunately suffers from poor management and from the high environmental impact of both people and local economic activities. Sustainable development and environmental protection are however key issues for the country's integration within the European Union. The objectives of the project led by CELIM are: to raise awareness on environmental issues among the local population within three years, with the purpose of optimizing the management of protected natural areas, reducing environmental impact and damage and improving sustainable tourism.



DONORS

AICS (Italian Agency for Development Cooperation)

COUNTERPART

COSV, Ingegneria Senza Frontiere, Kallipolis, Carbonsink, INCA, NAPA - Albanian National Agency for Protected Areas, Municipality of Milan, Parco Campo dei Fiori

OTHER INSTITUTIONS INVOLVED

Municipality and Prefectures of Vlorë, Municipality of Permet, Municipality of Berat, Municipality of Tirana, Ministry of Environment and Tourism

GOALS

- PRIORITY SDG: 15. Life on Earth
15.2 To promote the implementation of a sustainable management of all types of forests
15.4 To ensure the conservation of mountain ecosystems
15.9 To integrate ecosystem and biodiversity values into national and local planning
- SECONDARY SDGS:
7. Affordable and clean energy

BENEFICIARIES

- DIRECT: 24 members of the four Management Committees of the Protected Areas; 24 between directors and municipal employees of the Departments for the Environment and Economic Development of the Municipalities of Vlorë, Berat, Permet and Tirana; 32 between directors of local agencies and RAPA park rangers; 18 operators of the Albanian Civil Society Organisations active in the field of environmental protection; 240 residents within the Protected Areas (PA); 45 micro- small- medium-sized enterprises present within the PAs that benefit from renewable energy plants; 64 teachers and 4,200 students of the primary and secondary schools of the target Municipalities; about 46,000 citizens benefiting from awareness-raising environmental campaigns and events.
- INDIRECT: 15,936 residents of the PAs; 150 employees of all RAPAs; the resident population of the areas adjacent to the PAs; the visitors to the Parks.

OUTPUT

Civil construction works

- 10 installazioni Renewable Energy Sources presso altrettante PMI presenti all'interno delle AP.

Materials Supply

- support was given to six civil society organisations for the implementation of environmental projects through the purchase of equipment and materials for the clearing of illegal landfills, the creation of playgrounds and green spaces, reforestation and the creation of trails and nature trails;
- waste bins were installed and the means for separate collection were supplied in the villages of Zvernec (Vlorë), Mount Tomorr (Berat), Mount Dajti (Tirana).

Provision of services

- separate waste collection systems were organised and implemented and collaboration agreements were signed with the Municipalities and the relevant RAPAs (Village of Zvernec, Mount Tomorr, Mount Dajti;



- business plan for separate collection based on the principles of circular economy;
- legal support for the drafting of 15 legal deeds (executive laws) for the implementation of national law n. 81/2017 relating to the PAs;
- reforestation of 40.9 hectares of forest (21.3 ha at Mount Tomorr, 19 ha at Llogara, 0.6 ha at Karaburun);
- drafting and delivery to the Ministry of the Environment of a validated project for the certification of carbon credits for the reforestation of the Vjosa-Narta Protected Area and a framework proposal for the reduction of CO₂ within the PAs useful for the purpose of obtaining carbon credits, in line with COP21;
- support of two environmental awareness projects of as many

schools promoted by students in favour of citizenship.

Awareness raising and events

- 3 workshops on PA Co-governance were organised with the aim of institutional and operational strengthening of the PA Management Committees;
- 1 promotional event of the typical products of the Mount Tomorr – New Bridges PA;
- 1 promotional day of the Llogara PA;
- 62 study visits and awareness raising activities within the PAs for primary and secondary school pupils of the target municipalities.

IMPACT TO CHANGE

Within the framework of Law 81/2017 on Protected Areas, in three years the management and conservation measures of the Llogara National Park, the Vjosa-Narta Protected Landscape, the Mount Tomorr National Park, the Bredhi i Hotoves-Dangelli National Park, and neighbouring areas were strengthened:

- four operating regulations of four Management Committees of the PAs were drafted and acquired;
- 38% of the population was made aware of and involved in Community actions on issues related to environmental degradation;
- 50% executive progress of the priority activities of the Management Plans of the four PAs;
- one pilot project was carried out and one framework proposal was delivered to the Ministry for the Environment on the reduction of greenhouse gas emissions within the PAs, in compliance with the Paris-COP21 Agreements; Pilot project: thanks to the installed RES plants, GHG emissions were reduced by 11.67%;
- 47 RES systems were installed in 45 SMEs with a high environmental impact in the PAs: reduction of 61 t of CO₂/year and 27 t wood/year;
- 12 schools introduced environmental awareness activities in their curricula, with the participation of 4,600 students;
- nine active volunteers are now a steady help in the RAPAs.

2.2 Albania – A municipality-owned company model for environmental services and the rehabilitation and conservation of natural areas of the Municipality of Vlorë (VaLORË GREEN) and Eco-sustainable Development for Albanian coast-sea natural capital (BLUE coAL-ITion) - AID 011928

Albania has a rich natural and biological heritage, although its management is not always the best and most sustainable. After joining the Natura 2000 network, the Albanian legislative framework was aligned with the European's, although the gap between rules and reality is still wide. The two projects led by CELIM (BLUE coAL-ITion) and its partner (GREEN coAL-ITion), complement the action of ACAP (ref. 2.1) with the aim of supporting the sustainable development of the Municipality of Vlorë, by organising a system of urban waste management based on the principles of social inclusion and circular economy and by strengthening the role of national and regional institutions and local communities in the management of protected areas, with particular attention to areas characterised by water basins.

DONORS

AICS (Italian Agency for Development Cooperation)

COUNTERPART

VIS, CESVI

OTHER INSTITUTIONS INVOLVED

WWF Policoro, University of Trento, University of Genoa, University of Bari, ARPA Lombardia, Municipality of Vlorë, Ministry for the Environment and Tourism, NAPA - Albanian National Agency for Protected Areas, Municipality of Scutari

GOALS

- PRIORITY SDG: 15. Life on Earth
 - 15.2 To promote the implementation of a sustainable management of all types of forests
 - 15.4 To ensure the conservation of mountain ecosystems
 - 15.9 To integrate ecosystem and biodiversity values into national and local planning

BENEFICIARIES

- DIRECT: 100 fishermen; 10,000 tourists; 40 local companies involved in the tourism sector and four tour operators that adhere to the principles of sustainable tourism. Additionally beneficiary local authorities: NAPA and 3 RAPAs (of Fier, Scutari and Vlorë); National Agency for the Coasts; Municipality of Vlorë – Albanian Regional Office of Culture; Municipality of Himare – Department of Urban Planning, Department of Economic Development and Tourism.
- INDIRECT: about 30,000 residents in the reference areas; 625 fishermen; Ministry of Tourism and Environment.

OUTPUT

Civil construction works

- securing the NAPA's outer space where the Turtle Rescue Centre will be located;

Materials Supply

- provision of tools for the staff and volunteers who map and protect turtle nests;

Provision of services

- up-to-date maps of the areas where turtles are most likely to nest: four sites were identified and 20 turtles were safely born;
- identification of the location and design of the building and the interior of the Turtle Rescue Centre;



- the historiographical research on the eight main Italian vessels sunk in the two World Wars in the Bay of Vlorë was completed, together with 70 books, 900 dedicated brochures and one augmented reality marine video for the Radhime information centre;
- 8 information panels on the military history of the Bay of Vlorë;
- collection of samples and analysis of water and soil from the lagoon, assessment of the characteristics of the lagoon ecosystem in response to natural and/or anthropogenic factors and analysis of the state of pollution of groundwater as a result of human activities.

Training

- 2 2-week training courses for local professional birdwatching guides were held.

Awareness raising and events

- 10-days awareness-raising campaign on the conservation of sea turtles and the protection of nesting sites on television and social media: pages of CELIM Shqiperi (Facebook, Instagram, Twitter and LinkedIn), CELIM Milan (Facebook), RAPA Vlore (Facebook) and RAPA Fier (Facebook).

IMPACT TO CHANGE

- Improved skills and measures for the conservation of the caretta caretta and chelonia mydas sea turtles in the Sazan-Karaburun Marine Park, Karaburun Natural Park and the Vjosa-Narta Protected Landscape:
 - the plan to build a Marine Turtle Rescue Centre was launched;
 - four turtle nests were mapped, protected and monitored and, as a result, 20 turtles were born;
 - six new fishermen and 15 volunteers were actively involved in the turtle protection measures.
- The military history of the Bay of Walloon and the Protected Landscape of Vjosa-Narta were promoted as part of ad hoc tourist itineraries:
 - one tourist agency launched packages that include organised visits to historical military sites.
- Development of eco-friendly blue tourism for the protected areas and landscapes featuring bodies of water, specifically the Lake Scutari National Park, the Divjake-Karavasta National Park, the Karaburun-Sazan Marine Park and the Vjosa-Narta Protected Landscape:
 - 19 local economic activities linked to eco-friendly blue tourism were supported directly (birdwatching guides and fishermen).



- Having assessed the characteristics of the Narta lagoon ecosystem as a result of natural and/or anthropogenic factors and analysed the pollution of groundwater caused by human activities, a pilot plan was developed and made available to NAPA for the hydrodynamic balance of lagoon ecosystems and a correct naturalistic and economic management of the Narta Lagoon.

2.3 Lebanon - Securing Woman Migration Cycle (SWMC) - AID 011465



The objective of the Assistance, Protection and Repatriation Programme for Women Migrants in Lebanon led by CELIM is to provide shelter and medical, psychological and legal assistance to women workers stuck in Lebanon, and to support them until their return to Ethiopia and other countries of origin.

DONORS

AICS (Italian Agency for Development Cooperation)

COUNTERPART

Caritas Lebanon, Caritas Ethiopia, CVM

OTHER INSTITUTIONS INVOLVED

International Domestic Workers Federation, Università Cattolica del Sacro Cuore di Milano – Department of Psychology, CeSPI, Municipality of Milan

GOALS

- PRIORITY SDG: 10. To reduce inequalities
10.3: To ensure equal opportunities and reduce inequalities by eliminating any discriminatory laws, policies and practices and to promote appropriate legislation, policies and actions in this regard
- SECONDARY SDGS:
5. Gender equality
5.2: To eliminate all forms of violence against women and girls in public and private spheres, including trafficking and sexual and other forms of exploitation
8. Fair work and economic growth
8.8: To protect labour rights and promote a safe and secure working environment for all workers, including migrant workers, in particular migrant women, and those in precarious employment

BENEFICIARIES

- DIRECT: 21 economic migrant women were repatriated to Ethiopia; 1,093 beneficiaries of awareness-raising events in Lebanon.
- INDIRECT: 4,400 people were made aware of the kafala system (the 'sponsorship' system used by Lebanon to manage the flow of immigrant workers)

OUTPUT

Civil construction works

- the walls of the Olive Shelter buildings were damaged by the explosion of August 2020 and with the winter season the situation has worsened: repairs in the offices, the bathrooms and dormitories, as well as hydraulic and electrical interventions and general maintenance work were therefore necessary;
- hydraulic and electrical interventions and maintenance work was carried out in the bathrooms of the Laksetha Shelter.

Provision of services

- every month, services (shelter, medical care and meals, legal and psychological assistance) are provided to 135 women and 19 minors at the Olive Shelter;
- every month 49 women and 6 children are provided with services (shelter, medical care and meals, legal and psychological assistance) at the Laksetha Shelter;
- every month 52 women and 23 minors receive services (shelter, medical care and meals, legal and psychological assistance) at the Oak Shelter, which replaced the Pine Shelter after it closed in September 2020.

Training

- 2 online training courses for 'Resilience tutors' and one follow-up meeting were provided;
- 8 days of resilience training were provided for six operators of the Addis Ababa shelter.

Awareness raising and events

- Final study, drafted by Cespi, presented as webinar on 18/06/2021: 'What is the role of cooperation in empowering migrant women domestic workers? The Ethiopia-Lebanon case';
- 9 events related to International Migrants Day Celebrations and World's Day Against Human Trafficking were held in Lebanon with a total of 685 participants;
- 6 events related to Employer awareness session on the kafala System were held in Lebanon with a total of 152 participants;
- 7 events related to Awareness sessions organised for outsiders in Lebanon with a total of 256 participants.

IMPACT TO CHANGE

In three years, assistance was given to 813 Ethiopian female domestic migrants, who were returned to their country of origin after years of slavery. In particular, in 2021:

- Support was given for the reception, protection and repatriation of three centres and the conditions of detention of the Adlieh prison for migrant women in Lebanon were improved:
- as part of the project, the number of migrants received and the daily services provided to them in the three centres increased from 0 (due to the risk of closure of the facilities) to 284;
- the number of staff of the centres was increased by training six people in 'Resilience Tutors';
- the prison psychological assistance service was activated;
- a daily prison health care service was launched (it used to be supplied once a week).
- Through awareness-raising campaigns and events, the dialogue on the protection of migrants between institutional representatives and local leaders, communities of origin and Lebanese employers was strengthened.

2.4 Lebanon - Hasbaya olive growers and cooperatives for a quality brand (DOT Olive) - AID 011865



Large quantities of oil are produced in the Hasbaya District of southern Lebanon, yet a significant quantity of this product remains unsold due to poor quality and high costs. Furthermore, the waste from the supply chain's processing is poured into rivers or over agricultural land, thus generating an unsustainable environmental situation. The objective of the project led by CELIM is to improve production efficiency, to create a steady access to foreign and domestic markets and to reduce the environmental impact.

DONORS

AICS (Italian Agency for Development Cooperation)

COUNTERPART

El Khalil Foundation, Chico Mendes Onlus scsrl, Ingegneria Senza Frontiere Onlus, LARI - Lebanese Agricultural Research Institute

OTHER INSTITUTIONS INVOLVED

Hasbaya Municipality, MoSA - Ministry of Social Affairs

GOALS

- PRIORITY SDG: 2. To end hunger
2.3 To double the agricultural productivity and the income of small-scale food producers
2.4 To ensure sustainable food production systems and implement resilient agricultural practices aimed at increasing productivity and production
- SECONDARY SDGS:
6. Clean water and hygiene
8. Fair work and economic growth

BENEFICIARIES

- DIRECT: 1 agricultural consortium consisting of 75 olive growers; 55 olive growers not registered with the Consortium; 35 oil mills; 15 employees of the LARI laboratory.
- INDIRECT: 2,935 family members of olive growers and 28,700 residents of the Hasbaya district.

OUTPUT

Civil construction works

- 4 storage tanks, four pumping systems, one co-composting tank.

Materials Supply

- equipment for the LARI laboratory was provided;
- three briquette machines, one tank truck for spreading, one chipper for wood waste, one excavator, one truck for the transport of compost, equipment for the production of soaps from the waste from olive processing were purchased.

Fornitura di servizi

- 75 olive oil analyses;
- *mentoring* for 36 months (throughout the project) for 11 cooperatives;
- 1 model for the development of the quality standards that need to be achieved for oil production;
- 1 fund for the supply of machinery and equipment for the improvement of oil quality;
- 1 cost cutting and sharing model;
- 1 fund for the supply of machinery and equipment for the reduction of production costs;
- an agricultural consortium of olive growers in the Hasbaya district was set up and olive products were mapped and catalogued;



- a system of certification and traceability of the oil and a territorial brand of 'designation of origin' were defined";
- a national market study, an international oil market study, a strategic marketing plan and an operational plan were done;
- a study of territorial visual identity and product packaging were done;



- a website and an institutional video of the Mount Hermon Consortium were created;
- 1,174 soil analyses;
- 8 chemical-physical analyses of river waters.

Training

- 55 workshops on improving the quantity and quality of olive oil;
- 5 meetings between cooperatives and officials of the Ministry of Social Affairs.

Awareness raising and events

- 1 web-marketing campaign via website and social networks.

IMPACT TO CHANGE

- With the aim of achieving steady access to the domestic market and the foreign market:
 - 11 agricultural cooperatives are now actively united in the territorial Consortium of Hasbaya and undergo auditing and quality and traceability certifications;
 - at least 60% of producers signed regular contracts for sales on the domestic market (in 2017-18 these were 23%);
 - 40% of the 130 producers, (in 2017-18 these were 0) sell on the foreign market.
- The environmental impact of olive oil production in terms of fertility depletion of the cultivated soils and water quality of the Hasbani river was reduced:
 - the percentage of solid waste that was not disposed of and was poured into the river was reduced from 20% (94 tonnes/year) to 0%;
 - the percentage of non-recycled vegetable liquid poured into the river or used as non-standard spillage was reduced from 95% (783m3/year) to 0%;
 - whereas previously no monitoring on agricultural waste, soil and river was carried out on public commission, the Municipalities or MoA have now implemented a monitoring procedure that envisages at least 2 tests/year; the tests are performed by the LARI laboratory.

2.5 Macedonia - Securing Decent Housing conditions for Roma community in Vinica and Prilep Municipalities (SDH-SDLR) - IPA/2019/162627 - IPA/2020/168111/12

Two million people live in Macedonia: 54 thousand are Roma, one of the largest ethnic minorities. Often marginalized by Macedonian society, this ethnic group lives in precarious conditions and with no real opportunities for integration. The aim of the project led by CELIM is to improve the living conditions of the Roma community members through the renovation of private homes and infrastructure and by supplying basic health services and school access to compulsory schooling in the enclaves of the cities of Vinica and Prilep.

DONORS

European Union (Delegation to Macedonia)

COUNTERPART

RRC (Rom Research Institute NGO), Municipality of Vinica, Municipality of Prilep

OTHER INSTITUTIONS INVOLVED

Ministry for labor and social policy, Ministry of Health, Ministry for transport and communication, Advisor for Roma issue at Cabinet of the Prime Minister, Prilep Health Institute, Council of Europe's ROMACTED Programme

GOALS

- PRIORITY SDG: 11. Sustainable cities and communities
 - 11.1 To guarantee access to adequate, safe and affordable housing and basic services to everyone, as well as the upgrading of poor neighbourhoods
 - 11.3 To increase inclusive and sustainable urbanization and the planning capacity and shared and integrated management of human settlements in all countries
- SECONDARY SDGS:
 - 3. Health and Well-being
 - 4. Quality Education

BENEFICIARIES

- DIRECT: 245 families with their own regularised home (1,298 people); 22 families (127 people) with their own renovated home; 22 young beneficiaries of cash for work.



- **INDIRECT:** 2,491 members of the beneficiary families that make up the entire settlement; 19,938 population of Vinica.

OUTPUT

Civil construction works

Vinica:

- 500 m of sewerage canals to connect the Roma enclave to the Vinica system;
- 20 photovoltaic lamp posts for public lighting;
- 1,000 m² of paved roads;
- 12 rubbish bins were put into place;
- works were started to prevent landslides and the breakage of the hilly terrain on which the enclave was built;
- 22 houses restored, equipped with toilets and connected to the water supply for drinking water.

Prilep:

- the feasibility study and technical assessments for the identification of infrastructure interventions were completed;
- the feasibility study and the technical assessment for the restoration of 55 houses were completed.

Materials Supply

- Vinica technical equipment was distributed to 22 beneficiaries of the cash for work program applied to construction and infrastructure improvement works.

Provision of services

Vinica:

- census and economic and social profiling of the Roma community;
- revision of the General Urban Plan and finalisation of the Detailed Urban Plan of the area where the enclave is located;
- the status of 92 houses was legalised at the land registry and the process of legalization of 68 houses was initiated.

Prilep:

- the census and economic and social profiling of the Roma community was launched;
- the revision of the General Urban Plan (GUP) and the Detailed Urban Plan (PUD) of the area where the enclave is located was started;
- the law firm for the legalisation of the homes of Roma families was contracted;
- the study and collection of data on health conditions and the degree of accessibility to health services by the Roma community was launched with the aim of identifying urgent measures to make public health accessible to the community.

IMPACT TO CHANGE

Vinica:

- The town planning of the Municipality of Vinica relating to the Roma settlement were approved and made effective:

- GUP updated to 2021 (from 2015);



- PUD was applied (from 2.53 ha) to all the 27.46 hectares of the settlement;

- the dwellings registered in the PUD increased from 9% (34 out of 373) to 33.78% (126 out of 373);

- the 2021 census was completed (the previous one dates back to 2002).

- The entire Roma settlement was legalised and the properties were entered in the land registry:

- the families who benefited from legal assistance and advice services increased from 128 in 2019 to 288 in 2021.

- The state of the Roma settlement's public infrastructures was improved:

- the number of people benefiting from infrastructure interventions increased from 0 in 2019 to 622;

- the number of people included in the cash for work system increased from 0 in 2019 to 22.

Prilep:

- With the aim of legalizing the informal Roma settlement of Trizla and entering its 700 houses in the land registry:

- studies and technical evaluations relating to PUG and PUD were launched (the last approved studies date back to 2015 and only include the areas of the settlement where 33% of the Roma community lives);

- the plan for evacuation and against landslides for the Roma settlement is being drawn up;

- the law firm that will deal with the 700 housing cases that need legalizing was contracted.

- With the aim of renovating or reconstructing the dwellings and small infrastructures of the Roma settlement of Trizla, which are in a greater state of degradation:

- 200 homes were identified, of which 55 will be the object of urgent intervention;
- the technical study of the area for the infrastructure intervention that will provide drinking water to the houses was started.
- Whereas previously there was only one Roma social and health worker for the entire settlement, now access to basic health care is improving for the Roma community in Prilep;
- the epidemiological mapping of the settlement was launched to identify the urgent measures to be implemented;
- one mobile clinic for basic gynaecological services, vaccinations, general practitioner visits.

2.6 Kenya - Development of a sustainable dairy supply chain in Kiambu County (MilKy) - AID 011511

The project aims to develop a quality dairy supply chain that is sensitive to climate change, promote access to credit and support forms of local micro-entrepreneurship in Kiambu County.

While CELIM is a partner, the leader (Caritas Italy) has delegated to us the responsibility for the operational and administrative-financial management of the entire project.

DONORS

AICS (Italian Agency for Development Cooperation)

COUNTERPART

Caritas Italy, Caritas Nairobi DISAA Department of Agricultural and Environmental Sciences of the University of Milan - Faculty of Agriculture), UOFAA (Union of Artificial Animal Fertilisation Operators Association)

OTHER INSTITUTIONS INVOLVED

Kenya Dairy Board, Dipartimento di agricoltura e zootecnia della Contea di Kiambu, ASDSP (Agriculture Sector Development Support Program), Dipartimento di zootecnia dell'Università di Nairobi

GOALS

- PRIORITY SDG: 2. To end hunger
 - 2.3 To double agricultural productivity and the income of small-scale food producers
 - 2.4 To ensure sustainable food production systems and implement resilient agricultural practices aimed at increasing productivity and production
- SECONDARY SDGS:
 - 8. Fair work and economic growth
 - 12. Responsible consumption and production

BENEFICIARIES

- DIRECT: 2,000 breeders
- INDIRECT: 500 farmer helpers, 10,000 other farmers

OUTPUT

Civil construction works

- 1 milk processing unit was built;
- the machinery required for the processing was installed.

Materials Supply

- 4,300 kg of feed were produced and distributed;
- 15 artificial insemination tool kits were provided;
- 27,928 trees were planted.

Provision of services

- 30 samples of fodder were collected and analysed;
- 1 new feed formulation was developed by the DISAA partner;
- 1,434 artificial insemination procedures were carried out and 886 calves were born;
- 1 IT platform was updated;
- 566 subscriptions to the Self Help Group of the Caritas Microfinance Bank;
- 529 loans were granted;
- 79 monitoring visits were made to biogas plants;
- 1,509 monitoring visits were made on the zai pits/terraces agricultural technique, of which 1,205 by the technicians of the county's agriculture department and 304 by the project technicians;
- 744 farms were created implementing the zai pit technique;
- 621 farms with terraces were built;
- 1,110 members joined the Faidi Farmers;
- 1 business plan and one market analysis were drafted;
- 40 agreements were reached for the sale of milk.

Training

- 1 level I and 320 level II training courses were held on animal nutrition, production and conservation of fodder and other livestock aspects;



- 1 level I and eight level II training courses were held on accessing credit, business plan and management of financial resources;
- 2 level I and 320 level II training courses were held on water conservation and irrigation issues;
- 1 training course was held on hygiene, safety and quality standards in milk handling;
- 1 training course was held on the use and maintenance of milk processing equipment.

Awareness raising and events

- 1 celebration of Farmers' Day;
- 1 documentary was produced and broadcast as part of the awareness-raising campaign;
- 22 awareness-raising events were held at parish level;
- 4 awareness-raising events were held with 80 non-beneficiary breeders..

IMPACT TO CHANGE

- In accordance with the Agricultural Sector Development Program and in line with the Kiambu Dairy Strategic Plan 2013-2017, a sustainable economic growth was promoted in the County:
 - the total milk production increased from 308 to 322.6 million litres.
- A quality dairy supply chain that is sensitive to climate change was developed for 2,000 micro-enterprises in four sub counties of Kiambu:
 - the average annual income of micro-enterprises increased from KES 87,600 to KES 147,169;
 - the volume of milk processed through the dairy chain increased from 0 to over 1.7 million litres/year.
- The quantity and quality of milk produced was improved:
 - litres of milk produced on average per day by each farmer: from 8 to 14.4 litres, of which 2 for their own consumption;
 - dairy cows owned on average by each farmer: from 2 to 2.6;
 - cross-breeding cows owned on average by each farmer: from 0 to 0.6;
 - variation in the composition of the fodder: from 6% to 17% of proteins, from 70% to 47% of neutral detergent fibre, from 50% to 38% of acid detergent fibre, from 50% to 60% of fibre digestibility.
- The conservation and transformation capabilities of Limuru Archdiocesan Farm (LAF) were improved:
 - pasteurised milk and dairy products produced per day: from 500 to 7,240 litres of milk/day;
 - two licenses and certifications of health/hygiene and quality were obtained.
- Market access and mindful consumption were improved:
 - pasteurised milk and dairy products sold daily by LAF: from 500 to 7,240 litres of milk/day;
 - LAF purchasers: from 20 to 65.

2.7 Kenya - Cultivating the future. Models of eco-friendly agricultural supply chains for the arid areas of Kenya - AID 11886



The project, in which CELIM is a partner, aims to implement a series of initiatives aimed at strengthening the agricultural-technical knowledge of farmers, as well as developing a series of activities (tourism, processing of agricultural products, etc.) intended to increase the resilience of local communities in the Laikipia county.

DONORS

AICS (Italian Agency for Development Cooperation)

CAPOFILA

IPSIA

COUNTERPART

LPC (Laikipia Permaculture Centre), CAP Holding Milan, UMIL-DeFENS (Department of Food, Nutrition and Environment Sciences of the University of Milan)

OTHER INSTITUTIONS INVOLVED

ArcheNova Ngo, ReNature Ngo, University of Nairobi, Laikipia County (Departments for Water Resources, Agriculture and Environment, Tourism and Innovation)

GOALS

- PRIORITY SDG: 2. To end hunger
 - 2.3 To double agricultural productivity and the income of small-scale food producers
 - 2.4 To ensure sustainable food production systems and implement resilient agricultural practices aimed at increasing productivity and production

BENEFICIARIES

- DIRECT: 975 members of agro-pastoral groups
- INDIRECT: 3,705 family members of the farmers involved

OUTPUT

Civil construction works

- 4 aloe, honey and opuntia processing centres were set up and furnished in four groups (Twala, Nabulu, Naatum and Osuguroi);
- 2 conference rooms were built (Osuguroi, Nabulu), one was refurbished (Naatum);

- 2 cottages (Twala and Naatum) were built;
- 4 extra beds were added;
- 1 aloe, honey and opuntia processing centre was built in LPC;
- 2 rainwater collection tanks, each measuring 16 m³, were installed at LPC.

Materials Supply

- 27 kW photovoltaic system were installed at LPC;
- 2 *opuntia* kits were supplied;
- 14 honey collection kits were supplied.

Provision of services

- 1 mission to provide advice on agro-food product processing, in particular *opuntia*, by the University of Milan;
- 10 new aloe-based products were introduced (two shampoos, two conditioners, two face creams, two body creams, one soap, one herbal tea with aloe flowers).

Training

- 44 basic training sessions on post-honey and aloe production processes were held for 996 people;
- 8 advanced training sessions were held for 96 people.

Awareness raising and events

Participation in 11 events/fairs for the promotion of products (honey, aloe and *opuntia*)

IMPACT TO CHANGE

- The profitability of micro-entrepreneurship activities was increased (annual GDP per capita €1,641):
 - revenues from the marketing of cosmetic products with aloe increased from 1,211 euros in the first year to 1,938 euros in the second;
 - revenues from the marketing of honey increased from 4,598 euros in the first year to 5,567 euros in the second;
 - revenues from the marketing of products with *opuntia stricta* increased from 839 euros in the first year to 1,083 euros in the second;
 - income from tourist reception activities increased from 21,749 euros in the first year to 16,113 euros in the second;
 - new transformations were introduced: from three in the first year to 10 in the second.



2.8 Kenya - Smart Greenhouses in Laikipia County in Kenya - 2021-3154

The project led by CELIM aims to strengthen the resilience of the communities of Maasai farmers and shepherds of the Laikipia county through the installation of efficient greenhouses to increase and diversify agricultural production. Equipped with a system of sensors that will provide data on temperature, humidity and soil nutrients, as well as data on cultivated products, these greenhouses will optimise yield and reduce the use of water and fertilisers.

DONORS

Fondazione Cariplo, Fondazione Compagnia di San Paolo

COUNTERPART

IPSIA, LPC (Laikipia Permaculture Centre)

OTHER INSTITUTIONS INVOLVED

Sote Information and Communication Technology, Synnefa Green Ltd

GOALS

- PRIORITY SDG: 2. To end hunger
 - 2.1 To end hunger and ensure access to safe, nutritious and sufficient food throughout the year for all people, in particular the poor and people in vulnerable situations, including children
 - 2.3 To double agricultural productivity and the income of small-scale food producers, especially women and indigenous people
 - 2.4 To ensure sustainable food production systems and implement resilient agricultural practices aimed at increasing productivity and production

BENEFICIARIES

- DIRECT: 296 members of the Twala, Nabulu, Naatum and Osuguroi groups
- INDIRECT: 1,125 family members of the farmers involved

OUTPUT

Civil construction works

- 1 greenhouse built.

Materials Supply

- 5 armshield systems, i.e. solar-powered sensors for the collection of installed data;
- 5 drip irrigation systems were installed.

Provision of services

- 1 field visit was conducted by Synnefa;
- 1 needs analysis was carried out by Sotetub.

Training

- 6 training sessions were held by Sotetub to develop digital training materials suited to the local context.

IMPACT TO CHANGE

The project started in October, so it is not yet possible to detect significant changes.

2.9 Mozambique - Supporting the resilient and inclusive development of the districts of Lugela, Derre, Namarroi and Gilé in Zambezia (Agri-SMART) - AID 011476

The project led by CELIM aims to reduce the rate of malnutrition in the intervention area by increasing and diversifying the agricultural production, supporting farmers, fish farmers and beekeepers and building three Multi-Service Centres (CSM) and increase the income of farming families by promoting the processing and local sale of products.

DONORS

AICS (Italian Agency for Development Cooperation)

CAPOFILA

COSV

COUNTERPART

DIPASAZ (Department for Agriculture and Food Safety Zambezia), DiSAA (Department of Agricultural and Environmental Sciences of the University of Milan)

OTHER INSTITUTIONS INVOLVED

Cooperativa Cizenda Tae, SDAE e SDPI (Servizi Tecnici Distrettuali)

GOALS

- PRIORITY SDG: 2. To end hunger
2.3 To double agricultural productivity and the income of small-scale food producers, in particolare le donne, le popolazioni indigene

BENEFICIARIES

- DIRECT: 225 small- and medium-sized producers in three districts, 82 fish farmers, 67 beekeepers
- INDIRECT: 1,500 fish farmers and 4,000 farmers in Zambezia, 75 beekeepers from the Cizenda Tae Honey Cooperative, 594,024 inhabitants of the four districts involved

OUTPUT

Civil construction works

- 2 multi-service agricultural centres were built and launched;
- 1 hatchery and one feed factory were completed with the installation of machinery and the construction of the sixth tank;
- 33 new tanks were built for fish farming;
- 49 tanks were upgraded in the Namarroi district;
- 1 honey house was built in the Derre district.

Materials Supply

- 78,000 fry were introduced in 78 tanks;
- 4.6 tonnes of commercial feed were distributed;
- 190 hives were distributed;
- 1 training apiary was installed;
- 13 solar dryers were installed.

Provision of services

- 3 agricultural dealers, who will manage the agricultural centres, were selected through a competition;
- 1 hatchery manager was selected through a competition;
- 67 beekeepers joined the Cizenda Tae cooperative.

Training

- 6 training courses were held on fish farming (pond management, health aspects, fish feeding, local feed production, fishing net construction) and the on-the-job training is on-going;
- 5 training courses on beekeeping (production and processing of honey, management of hives, maintenance of accessories, the most relevant pathological aspects) were held and the on-the-job training is on-going;
- 8 training courses on the drying techniques of the produced fish were held.

IMPACT TO CHANGE

- The annual fish production (tilapia) in the four target districts increased by 300%;



- The average annual income of fish farmers in the four districts rose from EUR 208 to EUR 416 (annual GDP per capita EUR 400).



- Agricultural production was increased and diversified:
 - the annual tilapia production increased from 0 to 18 tonnes for the 82 new fish farmers thanks to the construction of the tanks and the provision of fry and feed.
 - the annual production of honey of 67 beekeepers tripled, from 500 kg to 1,400 kg.
- The post agricultural production processes were improved:
 - the processing of the honey produced increased from 0% to 75% in the 2 districts.

2.10 Mozambique - Juventude Resiliente para um Futuro Sustentável – CSO-LA/2021/423-538

Zambezia is one of the poorest provinces in Mozambique; 88% of the population works in agriculture and about a third is aged between 15 and 35. Many young people emigrate from rural areas in search of economic opportunities. The objective of the project led by CELIM is to promote sustainable development by offering training opportunities to boys and girls, developing economic activities and involving young people in the management of natural resources and in the mitigation and prevention of risks related to climate change.

DONORS

European Union (Delegation to Mozambique)

COUNTERPART

DPAPZ (Provincial Directorate of Agriculture and Fisheries of Zambezia)

OTHER INSTITUTIONS INVOLVED

Associazione Rede Mulaba; Impresa SOMEL; Associação Social de Promoção Humana; Instituto Agrario di Boroma (Morrumbala), Scuola Secondaria di Lugela; Scuola Secondaria di Mussama (Inhassunge)

GOALS

- PRIORITY SDG: 13. Fighting against climate change
 - 13.1 To increase the resilience and adaptability to climate-related risks and natural disasters in all countries
 - 13.3 To improve education and human and institutional capacity, as well as raise awareness on climate change mitigation, adaptation, impact reduction and early warning
- SECONDARY SDGS:
 - 2. To end hunger
 - 14. Underwater life

BENEFICIARIES

- DIRECT: 1,565 young people and members of the communities of the Districts of Lugela, Inhassunge and Morrumbala
- INDIRECT: 5,000 young people and members of rural communities in Zambezia will indirectly benefit from the region's inclusive development, with greater opportunities for training, entrepreneurship and participation in the fight against climate change

OUTPUT

Civil construction works

- formulation of the project of refurbishment of the Agrarian Institute of Boroma and start of work.

Materials Supply

- distribution of various agricultural materials in the Lugela and Mussama Higher Schools (Inhassunge);
- purchase of hives and beekeeping material to be distributed in schools and among the community members that have received training in beekeeping.

Provision of services

- visit to mangrove forests and identification of local mangrove species;
- identification of areas where the mangrove reforestation activity can be implemented.



Training

- identification of beneficiaries to be trained in income-generating agricultural activities (beekeeping and fish farming) in the districts of Lugela, Inhassunge and Morrumbala;
- scheduling of courses in schools.

Awareness raising and events

- 3 project presentation events were held in the implementation districts between July and November;
- participation in the 1st provincial aquaculture forum in Zambezia in October;
- visit to coastal areas affected by a high rate of deforestation;
- meeting with bodies dedicated to raising environmental awareness.

IMPACT TO CHANGE

The activities are in the early phase: the achievement – even partial – of the expected changes has yet to be noticed.



2.11 Zambia - Fighting climate change through low-impact agricultural activities in the districts of Mongu and Limulunga - 254/2018

The project led by CELIM aims to fight poverty by introducing cultivation, processing and sales techniques for agricultural products and protect the environment by producing pellets and making the production of charcoal obsolete in the Mongu and Limulunga districts.

DONORS

CEI (Italian Episcopal Conference)

COUNTERPART

Caritas Mongu

OTHER INSTITUTIONS INVOLVED

Department of Agriculture in Mongu as part of the Ministry for Agriculture, Forestry Department of the Ministry of Land, Resources and Natural Environment Protection

GOALS

- PRIORITY SDG: 2. To end hunger
2.3 To double agricultural productivity and the income of small-scale food producers, in particolare le donne, le popolazioni indigene
2.4 To ensure sustainable food production systems and implement resilient agricultural practices aimed at increasing productivity and production
- SECONDARY SDGS:
7. Affordable and clean energy
13. Fighting against climate change

BENEFICIARIES

- DIRECT: 240 farmers; 120 pupils in three primary schools; 71 parents of pupils in primary schools
- INDIRECT: 195,000 inhabitants of the districts of Mongu and Limulunga who will enjoy preserved forests, clean energy and a wider market of local agricultural products

OUTPUT

Materials Supply

- 320 bags of sweet potato slips were distributed;



- 320 grafted mangoes were distributed to farmers;
- 80 kits for packaging dried products;
- 50 kits for the packaging of moringa;
- 154 moringa trees were planted;
- 16 bicycles were distributed;
- 629 grafted fruit trees were distributed in schools;
- 120 horticulture kits were distributed;
- 40 kits of cassava cuttings were distributed;
- 25 kits of briquette-making material were distributed.

Provision of services

- 12 monitoring surveys on fruit drying were carried out;
- 12 horticultural monitoring surveys were carried out;
- 7 monitoring surveys of sweet potatoes were carried out;
- 10 monitoring surveys of dried moringa were carried out;
- 5 monitoring surveys on briquette making were carried out;
- 3 days were dedicated to the creation of market connections;
- 2 market studies of agricultural products were carried out.

Training

- 80 people were trained on fruit growing and grafting;
- 80 people were trained on fruit and vegetable drying;
- 120 people were trained in horticulture;
- 80 people were trained on the cultivation of sweet potatoes.

Awareness raising and events

- 2 environmental awareness-raising events were held for students in three schools;
- 4 awareness-raising events on nutrition were held for students in three schools;
- 2 environmental awareness-raising events were held for parents in three schools;
- 2 nutrition awareness-raising events were held for parents in three schools;
- 1 awareness-raising event on improving personal attitudes was in three villages.



IMPACT TO CHANGE

- The available liquidity was improved for 240 illegal coal producers:
 - in 2021, farming families sold 272 kg of agricultural products, 5.8 kg of dried mango, 88 kg of sweet potatoes, 2.5 kg of moringa powder;
 - average income per household: in 2021, 110 beneficiaries of the vegetable gardens earned 81 euros from the sale of vegetables; 50 beneficiaries of the moringa vegetable gardens earned 5 kwacha from the sale of powder; 40 beneficiaries of the briquette activities earned 74 euros from the sale of briquettes; 80 beneficiaries of the dryers earned 43 euros from the sale of dried mango and 7 euros from the sale of sweet potatoes (annual GDP per capita 884 euros)
- The energy self-sufficiency of a pilot group in Namushekende was increased and made sustainable:
 - in the third year of the project, the per capita production of briquettes was 52 kg, of which 30.5 kg for self-consumption.

2.12 Zambia - Abilitation & Reintegration of Offenders for a Sustainable Growth - CSO-LA/2018/403-537

Zambia's prison system is the worst in Africa: the 25,000 inmates are forced to live in spaces designed for eight thousand and die from lack of water, food and care. The general objective of the project led by CELIM is the skill development of former inmates, their socio-economic reintegration and the construction of a safe, just and inclusive society.



DONORS

European Union (Delegation to Zambia)

COUNTERPART

PFF - Prisons Future Foundation

OTHER INSTITUTIONS INVOLVED

PREO - Prisoners Reintegration and Empowerment Organization, GSC - Good Samaritan Training Centre, DAPP - Development Aid from People to People, CIDRZ - Centre for Infectious Diseases Research in Zambia, PRISSCA - Prisons Care and Counselling Association, PHAC - Prison Health Advisory Committee, DEBS - District Education Board Secretary, DSW - District Community Development & District Social Welfare Office, DACO - (Office of) District Agriculture Coordinating Officer, DDCC - District Development Coordinating Committee, ZCS - Zambia Correctional Service, TEVETA - Technical, Entrepreneurial and Vocational Education Training Authority, MCDSS - Ministry of Community Development and Social Services, DLO - District Labour Office, DEC - Drug Enforcement Commission, ECZ - Examination Council of Zambia, Evelyn Hone College, MNgou Catholic College, Kaoma Training School

GOALS

- PRIORITY SDG: 10. To reduce inequalities
 - 10.2 To increase and promote the social, economic and political inclusion of all, regardless of age, sex, disability, race, ethnicity, origin, religion, economic status or other
- SECONDARY SDGS:
 - 4. Quality Education
 - 8. Fair work and economic growth

BENEFICIARIES

- DIRECT: 2,034 people committed for trial or sentenced to less than four years' imprisonment in 7 prisons
- INDIRECT: 8,136 family members of detainees and former detainees

OUTPUT

Materials Supply

- materials (carpentry, masonry, etc.) for 37 vocational education courses launched in prisons in the past years;
- materials for the 11 income-generating activities launched in prisons (one of which started in 2021);
- 237 start-up kits were provided to released inmates to help them start micro-entrepreneurial activities.

Provision of services

- financial cover was provided to help 1,007 inmates take the examinations for a professional qualification and 106 inmates to take the secondary school examinations;
- lobbying activities were undertaken to get new teachers: two came from DEBS, four from ZCS - Zambian Correctional Service;
- financial cover was provided for the diploma of 11 prison guards;
- monitoring of the 11 income-generating activities (91% of products were sold and part of the revenues were used for educational purposes) was carried out;
- 31 inmates were put in contact with nine cooperatives;
- financial support was provided for family visits and telephone calls with the aim of strengthening relations (61.4% of detainees had the opportunity to speak to and/or see their families regularly);
- follow up was provided for 68% of former detainees to assess their level of reintegration;
- 4 agreements offering pro bono legal assistance to former detainees were signed;
- 1 meeting was held with the ZCS Commissioner General and eight meetings were held with the district authorities of education, social services and work to continue the advocacy activities and to create synergies between institutions and prisons;
- 4 meetings were held with PHAC – Prison Health Advisory Committee to coordinate Covid-19 prevention interventions within prisons.

Training

- 1,528 inmates were trained in entrepreneurship and cooperative management;
- 61 civic education courses were held for 1,990 inmates;
- 38 job-seeking training sessions were held;
- 10 former inmates received financial support, which allowed them to continue their professional studies at the Good Samaritan institution.

Awareness raising and events

- 7 awareness-raising activities were held and nine radio spots were broadcast to reduce stigma against former inmates.

IMPACT TO CHANGE

- In the three years of the project, inclusive and sustainable growth was promoted for inmates released from the seven facilities:
 - the reoffending rate in the seven prisons decreased from 27% to 6.4% (6.8% in 2021, third and last year).
- Reformed inmates ready for reintegration and economic empowerment:
 - the rate of success in taking the high school diploma and professional qualifications increased from 30% to 72% (80% in 2021) and from 50% to 85% (81% in 2021);
 - the number of letters of recommendation written for inmates by those responsible for education and production activities in prisons increased from 0 to 636 (496 in 2021).
- Inmates reintegrated at an economic and social level:
 - the employment rate of released inmates increased from 5 to 6.97% in 3 years (11.97% in 2021);
 - the percentage of former inmates who have started a business increased from 10% to 24% in 3 years (42.3% in 2021);
 - the percentage of inmates re-accepted by their families increased from 50% to 74% in three years (84% in 2021).
- Cooperation mechanisms were set out between the public and private sector and civil society organisations to improve policies and to support the Ministries:
- in 2020, the Home Secretary set up a commission to draft a policy on the reintegration and education of inmates.



2.13 Zambia - Caring for the youth: social inclusion of street children and juvenile offenders - EIDHR/2020/421-783

In Zambia there are no policies aimed at protecting the rights of street children and the children who have committed crimes. Most of them cannot attend school nor have access to recreational activities. Furthermore, teachers and social workers are not adequately trained.

The project led by CELIM aims to protect the rights of vulnerable children by offering quality education and recreational activities, improving the services of the centres that welcome them and promoting reintegration into families.

DONORS

European Union (Delegation to Zambia), CEI (Italian Episcopal Conference)

COUNTERPART

Mthunzi Centre

OTHER INSTITUTIONS INVOLVED

Amani Ngo, Tukule Community Initiative, Plan International, Tubalange Primary School, St. Columba's Secondary School, piattaforma Organizzazioni della Società Civile e Autorità Locali sui ragazzi di strada, (ZAS/CCC - Zambia Association of Sister all'interno della Catholic Care for Children, ZACCW - Zambia Association of Child/Youth Care Workers, StrNgo Mind Zambia, Vision of Hope, AMECEA Mentors, COMUNDO, Lubuto Library Partners, Generation Alive), Ministry of Community Development, Department of Social Welfare (Lusaka and Chilanga Districts), Ministry of Youth and Sport, Tubalange Mini-Hospital

GOALS

- PRIORITY SDG: 10. To reduce inequalities
10.2 To increase and promote the social, economic and political inclusion of all, regardless of age, sex, disability, race, ethnicity, origin, religion, economic status or other
- SECONDARY SDGS: 4. Quality Education

BENEFICIARIES

- DIRECT: 97 street children, either orphaned or vulnerable, 194 family members of street or vulnerable children, 24 detained minors, 18 staff of the Mthunzi Centre, 28 teachers of Tubalange Primary school and St. Columba's Secondary school
- INDIRECT: 2,000 street children and future minors held in young offenders' institutions

OUTPUT

Civil construction works

- 1 hen-house was refurbished.

Materials Supply

- material for the vegetable garden and the hen-house was provided;
- sports equipment was provided;
- books, board games and TVs were delivered to prisons;
- 40 mattresses and pillows were delivered to the Mthunzi centre;
- food was ensured for 62 street children each day (Monday to Friday) in Mthunzi and Lonjedzani and for 97 children every Saturday for lunch at Mthunzi;
- 21 mattresses and 87 hygiene kits were delivered to the two target prisons.

Provision of services



- 69 children in primary school and seven in secondary school received support for school fees, uniforms, shoes and school supplies;
- 2 income-generating activities were planned and implemented (hen-house, vegetable garden and orchard);
- street education (this service was carried out in all informal places where children meet, spend time, grow up and build their own identity) was provided two times/week since November; previously this was not possible due to pandemic-related restrictions;
- 10 activities to trace the families of street children and 12 activities to assess their conditions were carried out;
- 1 control system on reintegration into families was developed, but still has to be formalised (how often should family visits to the

children who have been reintegrated be made? what kind of activities should be done with the children and their families?);

- 7 trainees were employed to support the Mthunzi staff;
- Expenses incurred for 12 visits and 312 family calls to detainees;
- 5 monitoring visits for former detainees;
- administrative assistance was provided to Mthunzi once a week.



Training

- 2 days of training on teaching methods for children with learning difficulties were held;
- 12 h/week of literacy and 6 h/week of cognitive development activities were held in the Mthunzi Centre and in the Lubuto library;
- 8h/week of practical agricultural activities were provided to the Mthunzi beneficiaries;
- 4h/week of acrobatics and dance lessons and 4h/week of drawing and reading lessons were held in the Mthunzi centre;
- 1 participatory painting course;
- 3 psycho-social support courses for families of street or vulnerable children were held;
- 2 hours/week of on job training on ICT;
- 2 courses on psycho-social support were held for the Mthunzi staff;
- 5 days of training were held for the Community Welfare Assistance Committee for the purpose of monitoring the reintegration of former detainees;
- 5 days of training on European procedures and six days of training for the development of administrative and logistical policies were held for the Mthunzi staff.

Awareness raising and events

- 17 awareness-raising events for a total of about 1,900 participants were held and three radio programmes were broadcast to combat stigma against inmates;
- 1 platform was created to deal with the issue of street children with 10 Civil Society Organisations and four local authorities;
- 8 meetings were held with local authorities.

IMPACT TO CHANGE

- The inclusive access to quality education was promoted:
 - 90% of children attend primary school, secondary school and literacy courses on a continuous basis;
 - 51% of teachers who receive a certificate on teaching methodology and counselling for children with learning difficulties.
- Access to safe recreational activities was improved:
 - the sports activities, cultural and acrobatic dance classes, drawing workshops and reading sessions offered by the Mthunzi Centre are attended by 37 to 97 street children (including 36 females);
 - 38 to 43 juveniles held in the Mazabuka prison and the Nakambala young offenders' institution who have access to books, TV and board games.
- Adequate living standards were promoted:
 - the Mthunzi's level of compliance with the minimum standards required by the government at reception centres for minors, which was 20%, is currently 30%.
- Promoting family and community reintegration:
 - 18 people from the Mthunzi staff obtained a certificate in psycho-social support/ICT.
- The impact of the Mthunzi Centre on both rights-holders and duty-bearers was strengthened:
 - three staff members obtained the CELIM certificate on PCM/administrative procedures;
 - four manuals were developed and adopted by the Mthunzi Council (accounting, review of childcare policy, code of conduct and vehicle policy).



2.14 Zambia - Olga's the Italian Corner

Olga's is not just a pizza restaurant and guest-house, it's the fulfilment of an educational project for the most vulnerable young people in Livingstone. Olga's is a non-profit organization: all profits are reinvested in the Youth Community Training Center (YCTC), a vocational training school set up in 1999 by CELIM and the Diocese of Livingstone. YCTC offers courses in plumbing and electrical systems, tailoring, IT, building construction and catering. Moreover, most of Olga's employees are former students of the YCTC catering course.

DONORS

Private individuals

COUNTERPART

Diocese of Livingstone

GOALS

- PRIORITY SDG: 8. Fair work and economic growth

BENEFICIARIES

- DIRECT: 7 young people were employed in the management of the premises
- INDIRECT: 150 studenti frequentanti il YCTC

IMPACT TO CHANGE



In 2021 the handover of the structure and management of the restaurant to the Diocese was completed. CELIM still retains a member on the Board for guidance and support purposes. After two difficult years due to the pandemic, the new management is setting up the activities for the next tourist seasons with the aim of resuming the excellent level achieved at the end of 2019.

3. EDUCATION ACTIVITIES

3.1 Odiare non è uno sport (Hate is not a sport) – AID 011797



Sport has always been a tool for inclusion and social aggregation, but in recent years it has become a vehicle for hate speech, expressed through slogans and gestures. According to the EU Kids Online research, 41% of children aged between 15 and 17 have read hate messages or offensive comments aimed at individuals or groups discriminated against for their skin colour, their religion or ethnic group or their gender. The aim of this multi-regional project, in which CELIM is a partner, is to prevent and combat hate speech and behaviour conveyed through sport and social media, through educational paths in schools and sport clubs.

DONORS

AICS (Italian Agency for Development Cooperation)

CAPOFILA

CVCS

COUNTERPART

Adp, Cisl, Comi, Cope, Lvia, Progetto Mondo Mlal, Csen, FormAzione, Sit, Saa-School of management, Informatici senza frontiere, Tele Radio City, University of Turin, University of Trieste

GOALS

- PRIORITY SDG: 4. Istruzione di qualità
4.7 To ensure that all students acquire the knowledge and skills required to promote sustainable development through, inter alia, education for sustainable development and sustainable lifestyles, human rights, gender equality, the promotion of a peace culture and non-violence, global citizenship and the enhancement of cultural diversity and the contribution of culture to sustainable development

BENEFICIARIES

- DIRECT: 288 young people and teenagers and 23 teachers
- INDIRECT: 1,000 students and 100 teachers from four schools in Milan and its province

OUTPUT

Materials Supply

- 1 kit for each class to build Learning Units on the subject of fighting hate speech in sport;
- 1 digital copy of the 'Barometer of hatred in sport'.

Provision of services

- 14 digital paths on the themes of hate speech, fake news and non-hostile online communication were created.

Awareness raising and events

- awareness-raising flashmob in the centre of Milan.

IMPACT TO CHANGE

- The use and circulation of digital tools for active teaching and digital educational practice were consolidated.
- Young people were involved in a process of digital activism aimed at fighting online hate speech.

3.2 Green School - AID 011784



Lombardy is the most densely-populated region in Italy and, as a consequence, is one of the areas with the greatest anthropogenic impact and significant critical issues in terms of environmental protection. Educating future citizens to implement good environmentally-friendly practices has become an essential requirement. The aim of this regional project, in which CELIM is a partner, is to boost awareness of ecological issues in society and to

encourage behaviour, actions and forms of active participation by schools, the population and institutions, aimed at protecting the environment, fighting climate change and mitigating the impact of human activities.

DONORS

AICS (Italian Agency for Development Cooperation)

CAPOFILA

Aspem

COUNTERPART

Aleimar, Cast, Coe, Deafal, Mlfm, Mmi, Scaip, Svi, Acea, Altropallone, Guardavanti, Istituto Oikos, Project for People, Ruah, Rete Colomba, Agenda21Laghi, Provincia di Varese, Scuole di Milano: liceo Artistico statale Caravaggio, scuola primaria Setti Carraro, scuola primaria Piolti De Bianchi, scuola secondaria di primo grado Gramsci, scuola secondaria Tabacchi, Liceo Artistico di Brera; Scuole della Provincia: IC Galilei (Garbagnate Milanese), scuola Giovanni Paolo II (Cerro Maggiore), scuola Allende, scuola dell'infanzia La Casetta, scuola primaria Mazzini, scuola primaria Manzoni, scuola dell'infanzia Arcobaleno (Paderno Dugnano), IC Padre Pino Puglisi (Buccinasco), IC Copernico, IIS Falcone-Righi (Corsico).

OTHER INSTITUTIONS INVOLVED

Municipality of Milan - Food Policy, Municipality of Milan - International Relations, Municipality of Milan - Education sector, Municipality of Milan - Open Schools, Territorial School Office of Milan, Arpa

GOALS

- PRIORITY SDG: 13. Fighting against climate change
- 13.3 To improve education and human and institutional capacity, as well as raise awareness on climate change mitigation, adaptation, impact reduction and early warning

BENEFICIARIES

- DIRECT: 2,171 children and teenagers, 242 adults
- INDIRECT: 3,500 pupils and 350 teachers from 14 schools in Milan and its province

OUTPUT

Materials Supply

- 1 kit containing the teaching guidelines for each covered topic was provided to all schools.

Provision of services

- 10 meetings were held in each school, for a total of 150 meetings and 380 hours of work.

Training

- 1 training course on the green school method, climate, air, electromagnetism was provided to the schools in the province of Milan.

IMPACT TO CHANGE

- Support was given to the educational institutions in the implementation of good environmental practices.
- The impact on the environment – calculated based on the reduction of CO2 emissions – was improved.



3.3 La mia scuola è differente! (My school is different!)



In Milan, Padua and Turin the need was felt to make the school and the training offer more connected to the community and more in line with the aspirations of the new generations, in contexts of educational poverty.

The aim of this multiregional project, of which CELIM is a partner, is to foster the technological, scientific and cultural skills of pupils that are needed for their successful integration into the social context and projected towards future professions.

DONORS

Con i Bambini Social enterprise

CAPOFILA

Diapason Social Cooperative

COUNTERPART

Cooperativa Sociale Diapason, Fondazione Aquilone, Fondazione Mission Bambini, L'Amico Charly Onlus, Codici, Fondazione Maria Anna Sala, Cooperativa Sociale Vides Main onlus, Associazione Doposcuola di Quartiere Contardo Ferrini, Cooperativa Sociale Renato Franco, Associazione Culturale Eos, Associazione Culturale ZaLab, Asd Progetto

Sport di Borgata, Università degli Studi di Padova - Dipartimento di Psicologia dello Sviluppo e della Socializzazione, Politecnico di Milano - Dipartimento di Design (INDACO), Dipartimento di Scienze della Sanità Pubblica e Pediatriche - Università degli Studi di Torino, Comune di Milano, ICS di Milano: Sorelle Agazzi, Sandro Pertini, Locatelli-Quasimodo, Niccolò Tommaseo.

GOALS

- PRIORITY SDG: 4. Quality Education

BENEFICIARIES

- DIRECT: 156 children and teenagers, 23 adults
- INDIRECT: 198 pupils, 50 teachers and 312 parents

OUTPUT

Materials Supply

- 2 kits for online and offline teaching of the Italian language to foreign children were provided;

- 1 language skill assessment test for primary and middle school was provided;
- 1 assessment test of the skills acquired for each service was provided;
- 1 kit to support online exams was provided;
- 1 information and support kit for the choice of high school through orientation meetings dedicated to the class group was provided.

Provision of services

- 12 study space groups, learning support and preparation to the Middle School exam for 33 students were realised;
- 3 L2 Italian courses were held for 18 students;
- 2 socio-emotional education courses through the theatre were held for 33 students;
- 4 orientation meetings were held in four grade-three classes with a psychologist - for a total of 80 students;
- 5 campuses were held: one Easter campus, two Saturday campuses, one summer campus and one campus in September for a total of 85 students.

Training

- 1 training course for teachers, parents and educators (20 adults involved) on learning difficulties was provided;
- 2 meetings for parents of pupils attending third grade (25 adults involved) on the subject of guidance were held.

IMPACT TO CHANGE

- Educational practice was consolidated through participatory digital teaching.
- Spaces and workshops were created both online and in person for dialogue and support aimed at counteracting early school dropout.
- Grassroot level presence on the Bovisasca territory by establishing important relationships with local authorities and structures.

3.4 #Tu6scuola (You are school)

To prevent and fight early school dropout with an active teaching model aimed at encouraging the motivation of both children and teachers, this multi-regional project, in which CELIM is a partner, involves thousands of students, their families, their teachers and local communities. Objective: to develop a new way of teaching and enhance community building with the aim of supporting children's choices on their path towards adulthood.



DONORS

Con i Bambini Social enterprise

CAPOFILA

Ciai

COUNTERPART

Associazione Nahuel, Associazione Officina Creativa Interculturale, Cinemovel Foundation, Faber City, Ed-Work, Fondazione Hallgarten Franchetti Centro Studi Villa Montesca, Gnucoop, IC Capponi (Milano)

OTHER INSTITUTIONS INVOLVED

ArtKademy, Comitato Ponti, Associazione Ami.Ca

GOALS

- PRIORITY SDG: 4. Quality Education
4.7 To ensure that, by 2030, all students acquire the knowledge and skills required to promote sustainable development through, inter alia, education for sustainable development and sustainable lifestyles, human rights, gender equality, the promotion of a peace culture and non-violence, global citizenship and the enhancement of cultural diversity and the contribution of culture to sustainable development

BENEFICIARIES

- DIRECT: 501 children and teenagers, 49 adults
- INDIRECT: 462 pupils, 75 teachers and 1,002 parents

OUTPUT

Materials Supply

- 2 kits for online teaching of the Italian language to foreign children were provided;
- 1 language skill assessment test for middle school was provided;
- 1 evaluation test of the effectiveness of middle school support service was provided;
- 1 kit to support online exams was provided;
- 1 paper diary for the participation in the Saltaclasse activity was provided to each student;
- participation in the production of the film "Nulla di sbagliato" ('Nothing wrong') created as a result of the experience "I diari del tempo" ('The diaries of time') (Saltaclasse workshops) in the academic year 2020-2021.

Provision of services

- 16 study space groups, learning support and preparation for the third grade exam for 76 students;
- 2 L2 Italian courses, one for literacy and one for ital-studio were held for 12 students;
- 3 Saltaclasse workshops were held for seven classes involved (for a total of 150 pupils);
- 9 expressive and global citizenship education workshops were held for 15 groups and classes (for a total of 235 pupils).
- 1 summer campus was held for 38 pupils from the fifth grade to the second middle school grade.

IMPACT TO CHANGE

- The community agreement between local authorities and schools was implemented.
- The practice of participatory digital teaching was consolidated.
- Spaces and workshops were created online for dialogue and support aimed at counteracting early school dropout.
- The most fragile pupils and children of foreign origin were supported throughout their schooling.
- The specific objective is to validate an educational model aimed at strengthening the motivation to learn, developing a sense of belonging to both school and community and contributing to a fair and inclusive quality school that leads to adequate and concrete learning outcomes.



4. GUIDANCE, SELECTION AND TRAINING ACTIVITIES

Information and guidance

- 5 information meetings were held to promote the 2020 call for Universal Civil Service (Servizio Civile Universale - SCU) on the Zoom platform in January and February, of which:
 - 2 with the partner institutions ASPEM, CoE, MLFM and ESF with a total of 95 participants;
 - 2 specific ones on job openings at CELIM with a total of 22 participants;
 - 1 with the Catholic University of Milan.
- 1 informative meeting of the SCU 2021 call was conducted on the Zoom platform in December with seven participants.

Selection

- 90 interviews were conducted:
 - 59 for civil service selection against 64 CVs received and assessed (five candidates withdrew);
 - 8 for the selection of the aid workers for the position of Country Representative in Zambia (against 14 CVs assessed);
 - 3 for the position of Director in Zambia (against eight CVs assessed);
 - 6 for the position of Project Manager for the 'Edu-Care' project in Zambia (against 20 CVs assessed);
 - 14 interviews for the position of Administrative Manager in Italy (against 21 CVs assessed).
- Since the 2021 call for the SCU was published only on 21st December, the selection of the required figures (14 for abroad and six for Italy) started in 2022; in the meantime, the writing of the new project for the 2022 call started (10 places abroad and six for Italy).

Training

For reasons related to the persisting pandemic, the training courses were only held online, both the one aimed at leaving aid workers and the one for people who started the SCU, namely:

- 7 volunteers (out of the 8 envisaged) took up service in Italy in May;
- 12 volunteers (out of the 12 envisaged) took up service abroad between July and August (2 in Albania, 2 in Lebanon, 6 in Zambia, 2 in Kenya).

The end-of-service assessment sessions for young people doing the SCU – previous call (2019) – took place remotely, in June.

5. COMMUNICATION AND FUND RAISING ACTIVITIES

5.1 COMMUNICATION

5.1.1 Transparency

In line with the association's principles of transparency and accountability, the 2020 Social Report was published on the CELIM website and on the Open-cooperazione.it portal while, due to re-organisation work, it has not yet been published on ItaliaNonProfit.it. The loans received from the Public Administrations were also made public, as required by law and within the time limits provided (Law n.124 of 04/08/2017 - article 1, paragraphs 125-129).

5.1.2 Online communication

- **Web site**

- 28,072 to 27,490 sessions;
- 21,406 to 20,519 users;
- 57,425 to 57,825 page views.

The decrease could be due to the fact that in 2020 the lockdown was not resorted to in order to counter the spread of covid-19.

- **Social Networks**

- Facebook: from 3,077 to 3,284 Likes;
- Twitter: from 747 to 753 followers;
- Instagram: from 579 to 693 followers;
- Youtube: from 83 to 96 subscribers;
- LinkedIn: from 949 to 1,101 connections.

- **Newsletter**

Sent every two weeks to the mailing list (3,800 contacts).

5.1.3 Paper communication

Ad Lucem Magazine

The bi-annual magazine, sent in paper format or in pdf format to members, active donors for whom there is no email contact and to all stakeholders who request it, aims to describe in greater detail some of CELIM's interventions abroad and in Italy. In the course of 2021, the layout was revised.

Mailing

At alternating intervals with respect to the magazine, a letter is sent by post to the above contacts and by email to the entire mailing list, as an update on the progress of a specific project and to raise funds for the same.

5.1.4 Press Office

Five articles appearing on local and national websites and newspapers, two television programmes and one online programme discussed CELIM's projects, with an in-depth exam of some topics. The campaigns and events were promoted on local sites and newspapers (four) and the job positions available at CELIM as part of the National Civil Service call (three) were announced.



5.2 CAMPAIGNS

5.2.1. 5 x 1000

During 2021, the State provided the funds of the 5x1000 campaign relative to the previous year. In the light of fewer signatures, the monetary amount fell significantly (from €17,824 deriving from the 2020 tax return to this year's €14,804).

5.2.2 Dona un sorRISO– all year round

For the fourth year running CELIM managed the Dona un sorRiso campaign. Produced by Antica Riseria Tarantola della Bruciata in Albairate, in the Milanese area, the Carnaroli quality rice in a biological, biodynamic 0-km product grown without the use of chemicals. Due to a ban on gatherings, it was impossible to set up a stall inside companies and this hindered the promotion of this campaign in this area; the support by the parishes of the Diocese of Milan and by individual supporters was however high: about 120 parishes joined and 10,670 1-kg packets were distributed. The funds raised were allocated to the project "Supporting development in Zambezia" (Agrismart)



5.2.3 Abbiamo Fatto l'Uovo (Fair trade Easter egg) – April

For the now traditional Easter campaign we proposed two types of eggs: traditional, containing surprises produced using recycled materials, in line with the principles of circular economy, and flat, similar to a large 350 gram bar. This innovation allowed us to overcome the problems caused by

the pandemic, namely the difficulties (if not the impossibility) of setting up stalls, due to the risk posed by gathering, and allowed us to easily ship them throughout Italy. As always, we have relied on the craftsmanship of the Dolci Saperi workshop in Paderno Dugnano, which also uses fair trade raw materials, thus ensuring the high quality

and sustainability of the supply chain. 415 traditional eggs and 52 flat eggs were distributed. The funds raised were allocated for the 'ACAP' project in Albania. Furthermore, being the confectionery workshop a project of the Association Variopinto, part of the cost of the campaign was used to support their activities in Rwanda.

5.2.4 Panettoni solidali (Fair trade panettone) - November/December

For the fourth year, 1,438 panettone, mostly produced by the Dolci Saperi craft workshop, were distributed and funds were raised for the 'Street children' project in Zambia. Furthermore, as mentioned in the previous point, being the laboratory a project of the Association Variopinto, part of the campaign's cost was used to support their activities in Rwanda.

5.2.5 Insieme per gli ultimi (Together for the last)

The "Dacci oggi il nostro pane quotidiano" ('Give us this day our daily bread') campaign launched by Focsiv and Caritas Italiana in the summer of 2020 to respond to the emergency caused by the pandemic continued throughout the year: 64 interventions in 45 countries carried out by 41 Focsiv Partners and 5 Caritas located in Africa, Asia, Latin America, Europe and the Middle East. CELIM joined with the project 'Supporting Development in Zambezia' (Agrismart) to support employment and income generation for 400 beekeepers, fish farmers and farmers in Mozambique.

5.3 EVENTS AND FUND RAISING

5.3.1 Crowdfunding and external fundraising portals

- HelpFreely: a platform linked to e-commerce sites through which users who have chosen to allocate funds to CELIM support us simply by making online purchases. Over the years, the number of so-called 'heroes' has not increased, but above all fewer and fewer people remember to activate the application or to carry out transactions on participating sites.
- Benevity: CELIM receives funds from employees of companies around the world registered with this platform.
- Alaya for good: through this new platform that matches volunteering and business giving activities internationally with the needs of non-profit organisations, we were able to find professionals who, free of charge, helped us update the layout of the magazine Ad Lucem, translate the reduced version of the 2020 Social Report into English and monitor the analytics of our website and social networks.
- Facebook: 0 collections were created to support our projects, but we received the funds from previous year's collections.

5.3.2 Fair-trade gifts

Once again this year, due to an uncertain health situation, the traditional Christmas temporary shop was not set up and we continued focusing on e-commerce. We used the channel to promote the campaign of fair trade panettone and, as always, we proposed handicrafts from the countries where we work. Collaborations with the associations La Strada, Variomondo and Scarceranda and with Africa Rivista made it



possible to expand the offer and, above all, to help other charitable and cultural associations. Like the previous year, some products were also offered in the Fair-trade Gifts section of the Italy non-profit portal and on Banca Etica's reserved members' network site. This new channel led to 35 new contacts (out of 76 orders) and raised funds for institutional activities both in Italy and abroad.

5.3.3 Events

Dinner - African Festival — 8th July, 8.30 p.m. – Cascina Casottello, Milan

Ethnic menu by the socio-cultural association Sunugal, accompanied by music and a small banquet in support of the project 'Trapped Women' (SWMC - Securing Woman Migration Cycle) in Lebanon.

Dinner – A dinner that doubles solidarity — October 15th, 8 pm – Jodok, Milan

The Olinda social cooperative took care of the cooking at the former Paolo Pini psychiatric hospital, in support of the project in Zambia "Second chance" (Rehabilitation and Reintegration of former inmates for sustainable development).

Concert – Between genius and madness - Symphony Orchestra of Milan Giuseppe Verdi - 24th October, at 4 pm – Auditorium Fondazione Cariplo, Milan

Thanks to the collaboration with Auditorium Fondazione Cariplo, which has been going on for over ten years, we were given some tickets at a reduced cost for one of the concerts scheduled for the current Symphonic Season, in order to raise funds that this year were allocated to the 'Green School' project in Italy. Under the direction of John Axelrod, the Orchestra Verdi played Symphony No. 4 in D minor Op.120 by Schumann and Symphony n.7 in A Major Op.92 of Beethoven. Unfortunately, this year we were not able to bring the audience we were used to.

5.3.4 Companies,, CRAL and GAS

- 29 GAS - Solidarity Purchase Groups, 11 between companies, professional practices, banks and cooperatives and four CRAL - Company Recreational Clubs for Workers chose to join our campaigns, supporting the purchase of our eggs and our panettone between members and employees.
- Norphone Production in Paris, through the Heart of Gold project, distributed some charity boxes to dental practices and collected 'valuable waste' such as old dental crowns, bridges or prostheses containing valuable metals donated to us by the practices.
- Two SRL companies chose to make a generous donation to CELIM during the Christmas period: Frigerio Food Ingredients and Altana - Società Benefit. The latter also chose to give its employees one of the solidarity products we offer.
- A working group was set up of members of the staff and the board of directors to relaunch fundraising among Benefit companies but also B Corp and, more generally, among listed companies, trying to attract investors, customers and workers sharing our same objectives, proposing them the activities we put in place to achieve the SDGs – Sustainable Development Goals and on which companies can invest to improve their own ESG - Environmental, Social, and Corporate Governance (ESG) and obtain the B Corp certification.

5.3.5 Collaborations with other associations

- The cultural association 7 Mila Miglia Lontano of Brescia, which in 2020 decided to support two of our projects in Africa through as many stages of the world documentation trip on the state of health of the waters and the relationship between man and this fundamental resource, which had to cancel the trip to Mozambique and cut short the one to Zambia due to the pandemic, this year tried to restart: the stopover in Zambia visited the project "Low-impact agriculture". Unfortunately, due to the still uncertain and unstable situation, the 'H2O Planet' project was once again slowed down and the events in Italy that were supposed to complete the trip and provide economic support to our projects, were not carried out.
- The GAM (Group of Mission Friends) parish group of Gorla Minore, in the province of Varese, decided for the second consecutive year to support our activities in Zambia.
- The Parish of San Pietro e Paolo of Opera (Milan) organized a fundraiser for the project 'Street children' at the suggestion of one of our partner and volunteer parishioners who wanted to remember a relative who recently passed away.

Whenever possible, CELIM also relies on suppliers with social objectives:

- as well as holding an account with Banca Popolare Etica;
- shipments to donors are managed by the Francis Today Social Cooperative, which promotes social inclusion through the work of disadvantaged people
- moreover, especially during the Christmas period, the collaborations we entertain with other non-profit organizations in the Milan area (Variomondo, Scarceranda and La Strada) allow us to expand the range of products we can offer the public and, at the same time, help other worthy social activities.

Last but not least, we would like to bring to the notice the collaboration with other charities to which we gave our administrative support and made our fundraising skills available:

- Sisters of Saint Joseph of the Apparition for a crowdfunding campaign and related donor management in support of the Saint Louis Hospital in Jerusalem, where they offer palliative and geriatric care to Jewish, Muslim and Christian patients, without distinction, in a context marked by religious tensions and conflicts
- Sisters of Maria Bambina for the collection of donations in support of the Mtendere Mission Hospital in Chirundu, Zambia, a structure for and with which CELIM has collaborated on numerous occasions and with various projects.

6. ASSOCIATION'S ACTIVITY

6.1 Shareholders' meeting in April

Due to the ban on gatherings to prevent covid-19 infections, the Annual Meeting of the Board was once again held via live streaming on 30th April 2021 with the participation of 42 voting shareholders and eight proxies.

6.2 Meetings of the Board of Governors

The association's Board of Governors met 11 times throughout the year.

